

1           **HOW PHYSICAL AND SOCIAL FACTORS AFFECT**  
2                   **VILLAGE-LEVEL IRRIGATION:**  
3                   **AN INSTITUTIONAL ANALYSIS OF WATER**  
4                   **GOVERNANCE IN NORTHERN CHINA**

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31 **Abstract**

32 The paper analyzes village-level irrigation management in water scarce northern  
33 China. Locals' livelihoods in the research area are highly dependent on the  
34 appropriation of water due to limited livelihood alternatives and demographic  
35 structure with the elderly as the majority. Two case studies of surface irrigation  
36 management have been conducted in order to explore the institutional dimension of  
37 irrigation management in the villages. We also examined the bottom-up groundwater  
38 initiative in one of the cases to understand the physical attributes and social factors  
39 influencing its emergence and development. We argue that both physical attributes of  
40 natural resources and social attributes of the community jointly shape village-level  
41 irrigation management. They affect the monitoring and enforcement costs as well as  
42 the water delivery cost, and locals tend to use water collectively based on their  
43 understanding of existing physical and institutional settings. Well-organized water  
44 delivery sustains water users' agricultural production and livelihood as well as  
45 reducing water use conflicts. However, in both cases of surface irrigation,  
46 management was not transparent and self-organization of groundwater irrigation is  
47 vulnerable to the wider institutional environment. This could be improved in future by  
48 introducing water users associations into surface irrigation management and  
49 devolving this management directly to water users along with participatory land  
50 planning.

51 **Keywords:** village-level irrigation management, physical attributes of resources,  
52 attributes of communities, northern China

53

## 54 **1 Introduction**

55 China is facing severe water scarcity. The total renewable water resource per capita  
56 was 2,259 m<sup>3</sup>/year in 2002 (UNESCO 2003) and steadily declined to 1,785 m<sup>3</sup>/capita  
57 year in 2009 (Qu *et al.* 2010). The Guanting Watershed, a sub-basin of the Haihe  
58 River Basin in northern China, is facing particular water shortage with the per capita  
59 surface water availability being around 251 m<sup>3</sup>/year (Wechsung 2007). Meanwhile,  
60 there is competition for regional water use. Since the Guanting Reservoir, one of  
61 Beijing's two key reservoirs, is directly affected by the conditions of the upstream  
62 Sanggan River and its tributaries in Hebei Province and Shanxi Province, the water  
63 authorities impose constraints of water use in these areas in order to guarantee water  
64 availability in Beijing. Farmers in the rural area of the Guanting Watershed are highly  
65 dependent on irrigated agriculture for their livelihood and facing the challenge of  
66 poverty (ADB 2004) as well as regional water competition.

67 Policies of irrigation management in China are primarily concerned with the technical  
68 aspects of water projects, whilst managerial aspects of water projects are rarely  
69 considered (Barnett *et al.* 2006). Establishing effective irrigation water governance by  
70 focusing on its institutional dimension at the village level can help farmers in the

71 competition for increasingly scarce water, and thus sustain water use and the  
72 smallholders' livelihood (Bromley 1982; Coward 1977).

73 Irrigation water, as a common-pool resource, is described as having both  
74 non-excludability and rivalry of water use (Ostrom 2005: 24-26). There is extensive  
75 theoretical literature on common-pool resource management (Bromley 1992; Agrawal  
76 2001; Ostrom 2005; Hagedorn 2008) and empirical research on village irrigation  
77 water management in India, the Philippines, and other developing countries  
78 (Aggarwal 2000; Fujiie *et al.* 2005; Araral 2009). Recent studies of irrigation  
79 management in China find that surface irrigation in villages is managed with  
80 contractual forms or by water users associations rather than the traditional village  
81 committee<sup>1</sup>-led form (Huang *et al.* 2008; Wang *et al.* 2006). Identified factors  
82 affecting village irrigation management included the degree of land fragmentation,  
83 dependence on irrigation, group size of water users, and land quality, etc. (Huang *et al.*  
84 2008; Mushtaq *et al.* 2007). Bluemling *et al.* (2010) displayed three different rules in  
85 terms of groundwater allocation in northern China: the spatial order, lottery, and first  
86 come first served. It is worth mentioning that most studies of irrigation management  
87 in China focus on the organizational dimension, whilst failing to analyze the  
88 institutional arrangements which are essential to the management of such systems.

89 The effectiveness of irrigation rules is crucial to the performance of irrigation  
90 management in villages. As suggested by Ostrom (2005), in order to understand

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<sup>1</sup> A village committee refers to the formal organization in an administrative village, consisting of a village director, a party secretary and several party members.

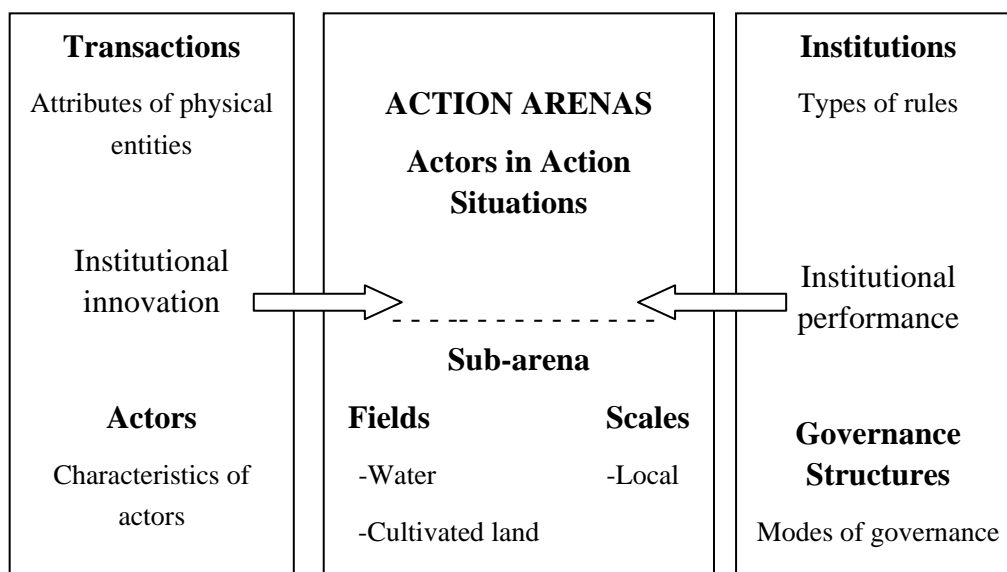
91 institutions, researchers need to know what rules-in-use are, what their consequences  
92 are, and how and why they are crafted and sustained. This paper addresses the  
93 above-mentioned puzzles by answering the following specific questions: (1) how the  
94 provision of irrigation water is governed in terms of institutional arrangements and  
95 organizational forms in the field; (2) what is the performance of irrigation  
96 management; and (3) how the physical and social factors affect the institutional  
97 dimension of irrigation management?

98 The remainder of this paper is organized as follows. Section 2 introduces the  
99 analytical framework guiding the empirical research by reviewing theoretical and  
100 empirical literature. Section 3 provides information on research area and data  
101 collection techniques employed in the research. Section 4 introduces two cases of  
102 village-level irrigation management with particular focus on the physical attributes of  
103 irrigation, actors' characteristics and institutional environment. Discussion in terms of  
104 how these factors interplay with each other and affect the irrigation management is  
105 provided in Section 5. Concluding remarks and policy implications are incorporated  
106 into Section 6.

## 107 **2 Analytical framework for understanding institutional arrangements**

108 To understand institutions of irrigation management, we need to know their  
109 rules-in-use, why they are established, and their performance (Ostrom 2005).  
110 Considering that the focus of the paper is to understand institutional dimension of  
111 village-level irrigation management, we propose to use the Institutions of

112 Sustainability (IoS) framework developed by Hagedorn (2008) to facilitate empirical  
 113 study and analysis. The IoS framework provides a powerful tool for analyzing the  
 114 institutional arrangements of irrigation management, centered on human-nature  
 115 interaction, and helps answer the fundamental question of why certain rules of  
 116 irrigation management are created.



117  
 118 Figure 1: Institutions of Sustainability Framework

119 Source: Adapted from Hagedorn (2008)

120 As shown in Figure 1, institutional analyses of irrigation management has to  
 121 incorporate the physical attributes of water, cultivated land, and channels, because  
 122 irrigation not only deals with water, but also with other natural resources. We are  
 123 considering water delivery which, as a natural-related transaction, will be viewed in  
 124 terms of its physical properties. Actors within the action arena are the main instigators  
 125 of institutional and organizational arrangement. The characteristics of actors could  
 126 affect their perception of properties of water delivery which in turn could affect their

127 decision about the irrigation management in village. It is noticeable that actors do not  
 128 make their decisions in a vacuum but are embedded in an institutional environment.  
 129 The institutional environment is composed of governance structures and rules that  
 130 structure human-nature interactions. Governance structures refer to an institutional  
 131 framework within which transactions are organized (Williamson 1979). Transactions  
 132 could be organized either through a market exchange, internally through a hierarchy  
 133 (bureaucratic firm or state) or through hybrid arrangements such as cooperative  
 134 organizations that operate in between markets and hierarchies. Transaction costs  
 135 determine which governance structure will be chosen for a particular transaction  
 136 (Coase 1937; Williamson 1985). Furthermore regarding different types of rules, we  
 137 follow the classification of rules based on the  $A/M^2$  component and distinguish seven  
 138 broad types of rules including position, boundary, choice, aggregation, information,  
 139 payoff, and scope rules for common-pool resources management (Table 1).

140 Table 1: The  $A/M$  component of seven categories of rule

| Type of rule | Basic $A/M$ verb | Regulated component of action situation |
|--------------|------------------|---|
| Position     | Be               | Position                                |
| Boundary     | Enter or leave   | Participants                            |
| Choice       | Do               | Actions                                 |
| Aggregation  | Jointly affect   | Control                                 |
| Information  | Send or receive  | Information                             |
| Payoff       | Pay or receive   | Costs/benefits                          |
| Scope        | Occur            | Outcomes                                |

<sup>2</sup>  $A/M$  is a holder that describes particular actions or outcomes in the action situation to which the deontic (i.e. permitted, obliged and must not) is assigned (Ostrom 2005).

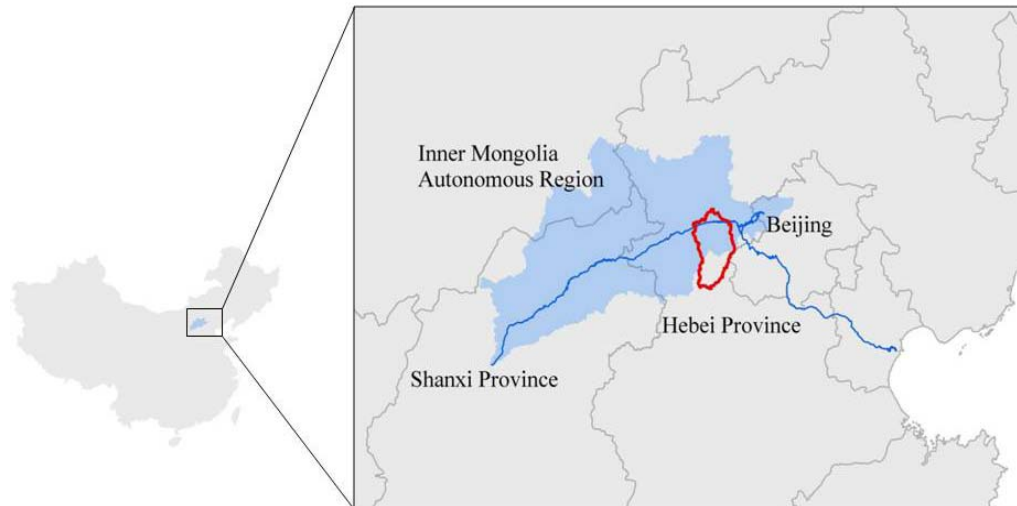
141 Source: Adapted from Ostrom (2005).

## 142 **3 Methods**

### 143 **3.1 Research area**

144 The empirical research was conducted in Zhuolu County, Hebei Province in northern  
145 China. The county is located in the Guanting Watershed (Figure 2). The Sanggan  
146 River is a cross-region river in the Guanting Watershed, starting from Shanxi  
147 Province, crossing Hebei Province, and finally reaching the Guanting Reservoir in  
148 Beijing. Constraints of surface water use in the upstream of the reservoir are imposed  
149 by water authorities to guarantee water use in Beijing. Zhuolu County remains one of  
150 the principal agricultural producing counties in the region and has 29,418 ha of  
151 cultivated land, 74% of which is irrigated land. Agricultural production largely  
152 depends on the use of surface water provided by the Sanggan River supplemented by  
153 groundwater. The GDP per capita was 2,488 US dollars in 2010, i.e. one of the  
154 poorest counties in the area, and agricultural production remains important to the  
155 economy, by contributing 31% of GDP and 66% of employment in the county. The  
156 county experiences a temperate continental monsoon climate, with 476.1 mm of  
157 annual precipitation. The surface water availability on average is around 251 m<sup>3</sup> per  
158 capita per year, which indicates the extreme water scarcity in the country.





159

160 Figure 2: The location of Zhuolu County (read line area) and the Guanting Watershed  
161 (Blue area)

162 Two villages, identified as Village SG (for a combination of surface and groundwater  
163 irrigation used in the village) and Village S (where there is only surface water  
164 irrigation), in the Qiyi Irrigation District of the county were selected for case studies.

165 This was based on the recommendation of Chinese project partners as they represent  
166 the two most frequently used types of irrigation organization (Table 2). The main  
167 crops in both villages are maize, grapes, apples, and apricots. Agricultural production  
168 in Village SG is dependent on surface irrigation supplemented by groundwater, while  
169 in Village S, it relies on surface water. Population and cultivated land area vary across  
170 villages. It is often the case that the larger population, the greater the arable land area  
171 in the villages. It is worth mentioning that approximately 700 residents of Village SG,  
172 and 3,139 residents of Village S are the left-behind elderly people, children and  
173 women as others permanently or temporarily migrate to urban areas. Compared to

174 Village SG which has cheap and easy access to the transportation infrastructure,  
 175 Village S is remote from the township and it is difficult and costly to obtain transport.

176 Table 2: Characteristics of the villages

|            | Population | Cultivated<br>land area<br>(ha) | Distance of<br>the village to<br>the road (m) | Types of major<br>crops            | Water sources                 |
|------------|------------|---------------------------------|---|------------------------------------|-------------------------------|
| Village SG | 1166       | 143.13                          | 10  | Maize; grapes;<br>apples; apricots | Surface water;<br>groundwater |
| Village G  | 4639       | 306.67                          | 950   | Maize; grapes;<br>apples; apricots | Surface water                 |

177

### 178 3.2 Data and collection techniques

179 Data collection was conducted in May and June 2011, with methods including  
 180 participant rural appraisal, semi-structured interviews, and household interviews. We  
 181 have broadly followed the triangulation approach that combines different methods to  
 182 cross-examine answers to one question to check whether answers with different  
 183 methods lead to a similar result (Denzin 1978). This approach was employed due to  
 184 low data availability and low reliability of secondary sources such as county level  
 185 statistics.

186 Participant rural appraisal, being the data collection method involving the  
 187 participation of water users, members of the village committee and contractors, was  
 188 applied to obtain general information about the village. In particular, the cropping  
 189 calendar was used to understand the cropping patterns and farming activities,

190 especially the irrigation seasons. The method of participant observation was applied to  
191 identify rules-in-use practiced by water users in the villages, since actors interviewed  
192 do not explain their actions to outsiders in the same way they explain them to fellow  
193 participants (Ostrom *et al.* 1994; Theesfeld 2004). Additionally, semi-structured  
194 interviews were conducted with key informants. Twelve officials from local water  
195 bureaus were interviewed about water policies and regulations. Members of the  
196 village committee were interviewed about the history of irrigation and the current  
197 irrigation management in the village. Contractors from each village (3 in Village SG  
198 and 7 in Village S) were asked about surface irrigation management. Moreover,  
199 household interviews with questionnaires were conducted to collect information about  
200 the water users' household characteristic (i.e., age, household size, household income  
201 and sources, farmland size), agricultural activities and irrigation activities in the  
202 village. In each village, to select the sample as randomly as possible, every 10<sup>th</sup>  
203 villager from the list of those receiving a subsidy for seeds and fertilizer was picked in  
204 Village SG, and every 20<sup>th</sup> villager was selected in Village S. The reason for using the  
205 list of those in receipt of an agricultural subsidy was to provide a good population of  
206 water users, since farmers are often the water users in the villages. If a farmer selected  
207 was not present or refused to answer the questions, then the next household on the list  
208 was selected. Thirty seven of around 364 households in Village SG and 47 of 853  
209 households in Village S were selected. In total, 76 valid questionnaires were collected  
210 with 33 coming from Village SG, and 43 from Village S. Household interviews with

211 noteworthy findings were followed-up with deep semi-structured interviews of the  
212 water user.

## 213 **4 Empirical results**

214 In this section, an institutional analysis guided by the IoS framework is employed to  
215 understand physical and institutional settings in which the irrigation management is  
216 embedded. Observing the different performance of irrigation management in terms of  
217 water use efficiency as well as water users' perception of the current irrigation  
218 management leads us to further explore the underlying physical and social factors:  
219 physical attributes of water delivery, characteristics of actors, governance structures  
220 and types of rules-in-use.

### 221 **4.1 Institutional performance of irrigation management**

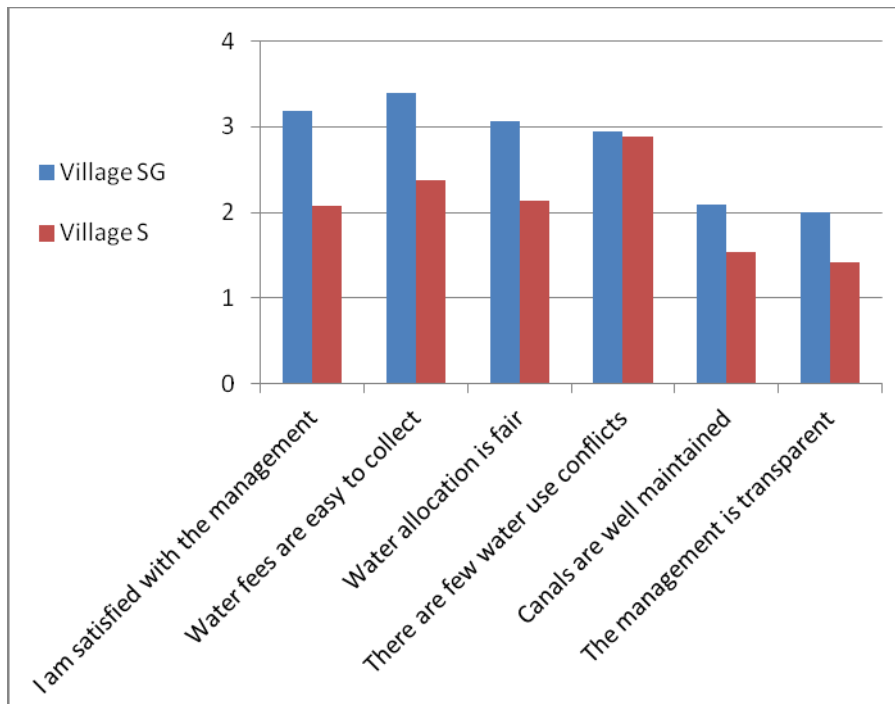
222 Performance of irrigation management is firstly evaluated in terms of water use  
223 efficiency. The amount of surface water extracted by individual water users is  
224 obtained from the household interviews with 33 and 44 responses in the two  
225 respective villages, whilst data on the average amount of water is collected through  
226 interviews with the contractors in the villages. The average amount of water  
227 appropriated for irrigation is lower when water fees are charged according to the  
228 duration of irrigation than by irrigated area (Table 3). According to our interviews,  
229 this agrees with the perceptions of other individual water users' water extraction

230 behavior and indicates that water users' withdrawal behaviors are structured by the  
 231 rule of water fees.

232 Table 3: Amount of surface water extracted by water users for irrigation

| The rule of water fees                      | Average water used for winter irrigation (m <sup>3</sup> /ha) | Average water used for summer irrigation (m <sup>3</sup> /ha) | Percentage of water users extracting water as much as possible |
|---|---|---|--|
| Charged according to the area in Village SG | 3000-3750   | 4500-5250   | 100%   |
| Charged according to the time in Village S  | 3000  | 3000  | 13.95%   |

233 Figure 3 indicates water users' attitudes towards the performance of the irrigation  
 234 management. In general water users in Village SG are more satisfied with the surface  
 235 irrigation management than the water users in Village S. In particular, a high  
 236 proportion of water users in Village SG consider that it is easy to collect water fees  
 237 and that the water allocation is fair. Regarding the perception of the frequency of  
 238 water user conflicts, water users from Village S and Village SG hold similar views.  
 239 Water users from both villages regard the surface irrigation management is  
 240 ill-performed in terms of channel maintenance and management transparency.



241  
 242 Figure 3: Water users' attitudes towards the performance of surface irrigation  
 243 management in the villages  
 244 (Note: 1= fully disagree, 2= rather disagree, 3= rather agree, 4= fully agree.)

245 From interviews of water users who access groundwater in Village SG, the average  
 246 amount of groundwater used for irrigation is between 3000 and 3750 m<sup>3</sup>/ha, and all  
 247 the water users in the village only appropriated the amount of water needed, because  
 248 groundwater irrigation is costly and charged according to the irrigation time.  
 249 Groundwater irrigation management not only achieves high water use efficiency, but  
 250 appears to perform better than surface irrigation management, since all the users of  
 251 groundwater reported that other users are compliant with the irrigation rules and that  
 252 the management is transparent.

#### 253 4. 2 Factors affecting the irrigation management

254 The question of which factors affect irrigation management is raised by the primary  
 255 results elaborated above. In the research area, we identify four major factors:

256 physical attributes of natural resource sectors (i.e., water, irrigation infrastructure and  
257 cultivated land, etc.); characteristics of actors (i.e., water users, contractors);  
258 governance structures, and types of rules-in-use regulating water use.

#### 259 **4.2.1 Physical attributes of water delivery**

260 Irrigation often takes place in November for single winter irrigation before planting  
261 crops, or in February of the following year for single early spring irrigation. If plots  
262 have winter irrigation, then they are not irrigated in early spring. During May and  
263 June every year, there is late spring irrigation for fruit trees to improve production.  
264 Times of late spring irrigation depend on the water availability. Single summer  
265 irrigation is often carried out in July for maize, grapes, and apples, to ensure  
266 production. When there is not enough surface water, water users often switch to  
267 groundwater for late spring irrigation and summer irrigation. Water users who are not  
268 able to use groundwater for irrigation have to face reduced production when surface  
269 water is scarce.

270 Surface irrigation differs from groundwater irrigation in terms of resource  
271 characteristics (Table 4). The water flow rate of surface water is greater than that of  
272 groundwater. Surface irrigation involves almost all the water users in a village, which  
273 leads to longer length of channels and larger amount of arable land area, while  
274 groundwater irrigation only covers some water users with shorter channel length and a  
275 smaller amount of land. Most channels in the two villages are built with earth in a  
276 traditional way. The effective water delivery rate of traditional earth-made channels is

277 approximately 50% indicating that only half of water is delivered to cultivated land.  
 278 One more difference between the two irrigation systems is that groundwater can be  
 279 stored by turning off the pump, whereas this option is not available for surface water.

280 Table 4: Physical characteristics of irrigation systems in the villages

| Irrigation systems | Water flow rate (m <sup>3</sup> /h) | Group size (number of water users) | Length of channels (m) | Cultivate land area (ha) |
|--------------------|-------------------------------------|------------------------------------|------------------------|--------------------------|
| Surface water      | 360 ~ 1440                          | 364 ~ 853                          | 12239 ~ 16100          | 143.13 ~ 306.67          |
| Groundwater        | 80                                  | 6 ~ 20                             | 20 ~ 600               | 2.33 ~ 7.75              |

281 Land fragmentation associated with diverse cropping patterns commonly exists in the  
 282 villages (Table 5). The degree of fragmentation ranges from a minimum of one piece  
 283 of land, to a maximum of 15 scattered pieces of land in Village SG, while in Village S,  
 284 the degree of fragmentation varies from two to twelve. A mean degree of  
 285 fragmentation is around five in both villages, which indicates, on average, a water  
 286 user has five separated pieces of land in the village.

287 Table 5: land fragmentation in the villages

| Variable                         | Obs (N) | Mean | Sd   | Min | Max |
|----------------------------------|---------|------|------|-----|-----|
| land fragmentation in Village SG | 33      | 4.88 | 2.87 | 1   | 15  |
| land fragmentation in Village S  | 40*     | 4.70 | 2.33 | 2   | 12  |

288 (Note: \* three observations in Village B are missing because they refused to answer the  
 289 question; 1= one separated plot, 2= two separated plots ... n= n separated plots)

290



291 **4.2.2 Characteristics of actors**

292 Water users are featured with old ages, and a lack of alternative livelihood strategies,  
 293 making them heavily dependent on irrigated agriculture (Table 6). On average,  
 294 irrigated agricultural production counts for about 61% of a water user’s income in  
 295 Village SG, while in Village S it is much higher, around 77%. Dependence on  
 296 irrigated agriculture and the nature of plant growth mean that irrigation is a recurrent  
 297 transaction and water users face high opportunity costs if they do not follow certain  
 298 rules of irrigation management. Regarding water availability, although water users in  
 299 both villages perceive the water scarcity, users in Village S see less water availability  
 300 than those in Village SG.

301 Table 6: Descriptive statistics of water users’ household characteristics in the villages

| Variable  | Obs (N) | Mean  | Sd    | Min | Max |
|---|---------|-------|-------|-----|-----|
| Age of water users in Village SG                        | 33      | 55.36 | 10.19 | 35  | 80  |
| Age of water users in Village S                         | 43      | 59.70 | 10.13 | 40  | 84  |
| Percentage of agro income of water users in Village SG  | 33      | 60.66 | 28.16 | 20  | 100 |
| Percentage of agro income of water users in Village S   | 43      | 76.86 | 29.03 | 0*  | 100 |
| Perception of water scarcity <sup>#</sup> in Village SG | 33      | 1.66  | 0.49  | 1   | 2   |
| Perception of water scarcity <sup>#</sup> in Village S  | 43      | 1.07  | 0.26  | 1   | 2   |

302 (Notes: \* the water user does not have agricultural income because he rents out his land to  
 303 another water user; <sup>#</sup> perception of water scarcity is measured with continual interval  
 304 from 1 to 4 indicating the degree of water availability from low to high.)

305

306 Contractors of the surface irrigation management are also water users and share  
 307 similar features as other water users (Table 7). Their average age is around 56 years

308 old and about 83% of their income comes from irrigated agriculture. The only  
 309 difference is that by renting from famers in their villages, contractors have more  
 310 arable land than other water users who have approximately 0.5 ha of land per  
 311 household.

312 Table 7: Characteristics of contractors in the villages

| Variable                                 | Obs (N) | Mean  | Sd    | Min   | Max    |
|--|---------|-------|-------|-------|--------|
| Age of contractors                       | 9       | 55.44 | 4.48  | 50.00 | 63.00  |
| Percentage of agro income of contractors | 9       | 82.97 | 22.07 | 50.00 | 100.00 |
| Arable land area of contractors (ha)     | 9       | 11.94 | 5.71  | 6.50  | 22.00  |

313  
 314 The villages in the Qiyi Irrigation District have a long history of irrigation with rich  
 315 experience in irrigation management. Water users in the community share a common  
 316 understanding about the importance of irrigation management, which helps facilitate it.  
 317 Generating a significant proportion of agricultural production, water users create  
 318 internal impressions about the importance of irrigated agriculture to their own  
 319 livelihoods. Water users from the same village with the same irrigation circumstances  
 320 often have a similar understanding of the problems and potential resolution. They are  
 321 aware of the necessity of well-organized irrigation management, and believe that  
 322 irrigation would be unaffordable without a collectively organized system. Historically,  
 323 water users believe that surface water is a public good and should be free to use.  
 324 Within the people's commune before 1982, surface water was under the management  
 325 of the production team (the former organization of the village committee) and was

326 free of charge. Hence, the belief that surface water should be free is still prevalent in  
327 many water users' minds.

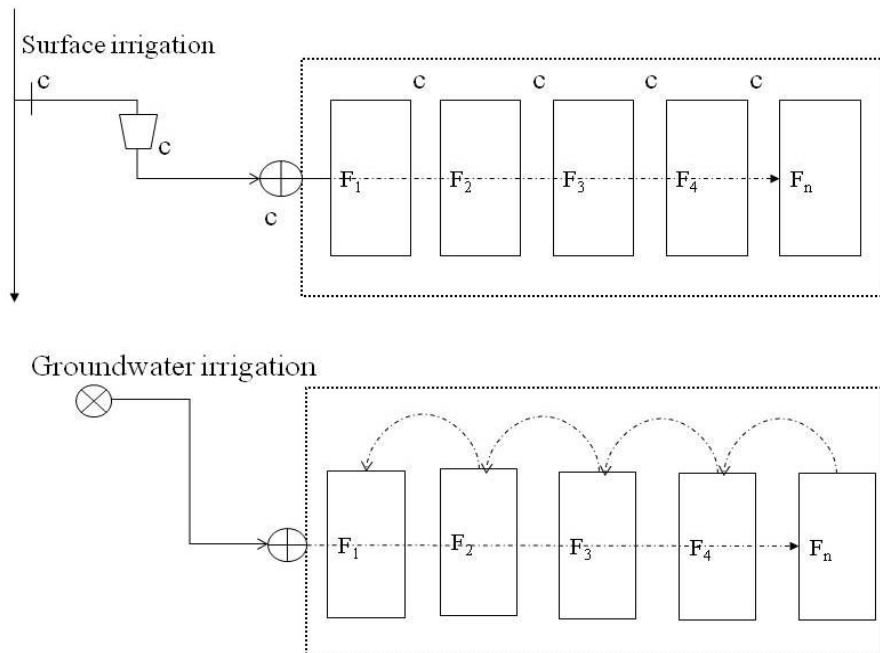
### 328 **4.2.3 Governance structure**

329 In the irrigation district, the Irrigation District Commission (IDC), a subunit of the  
330 local water resource bureau is responsible for delivering surface water to villages and  
331 maintains the main channel. The amount of surface water for irrigation depends on the  
332 cropping patterns and cultivated land area in the village. The order of water delivery  
333 depends on the sequence of submission of water fees by villages; the sooner the  
334 village submits water fees to the IDC, the quicker the village can access surface water  
335 for irrigation. In 1989, the IDC began to charge water fees for surface irrigation  
336 according to the amount of water used. The water price is 0.016 US dollars/m<sup>3</sup>, set by  
337 the Provincial Price Bureau. Measuring weirs are built to measure water volume  
338 flowing through the gate that connects the Qiyi main channel with the head of primary  
339 channels leading to villages.

340 Once water is delivered to the villages, it becomes common property under the  
341 nominal control of the village committee. In fact, surface irrigation in all the villages  
342 is managed with the contractual form, a mechanism by which the village committee  
343 establishes a contract with one or more contractors, who are often water users in the  
344 village, to take management responsibility of the village-level surface irrigation to  
345 earn a profit (Figure 4). Sequential allocation is commonly used to allocate water in  
346 the village, and is a mechanism through which water users irrigate their plots

347 according to the sequence of the location of plots along a channel. Water allocation  
 348 relies on contractors to monitor the water flow as well as its appropriation by water  
 349 users. Groundwater irrigation is organized by the group of water users with bottom-up  
 350 initiatives which are the collective action of water users for organizing irrigation  
 351 based on voluntarism and trust without involving profits (Figure 4). Water users adopt  
 352 the sequential order to allocate water and monitor each other's water use.


353 Regarding the governance structure of irrigation management, surface water delivery  
 354 is managed more hierarchically through the contractual form, which rarely involves  
 355 the decision making of water users, while groundwater is managed through the  
 356 cooperative organization, the hybrid governance structure operating between markets  
 357 and hierarchies.








358

359

Figure 4: Surface and groundwater irrigation management in the village

360 (Notes: F1 refers to a water user; F2 is subsequent water user in irrigation; C are  
361 contractors;  the main channel in the irrigation district;  
|

362 a gate connecting the main channel in  
363 the irrigation district and a tributary channel in a village;  a tributary channel  
364 with a measuring weir in the village;  a diversion of a channel;  
-->

365 the direction of water allocation;   
366 water users' plots;  a pumping well;  is direction of monitoring.)

367 **4.2.3 Types of rules**

368 In this section, we present the rules-in-use in terms of water allocation and water fees  
369 collection in seven categories of rules, suggested by Ostrom (2005): position,  
370 boundary, choice, aggregation, information, payoff and scope rules. In surface  
371 irrigation, aggregation rules are largely missing, due to the hierarchic structure which  
372 does not involve participation of general members of the system. Regarding the  
373 information rules that define the information availability, although water users are  
374 aware of the price of surface irrigation, they are not told how the water fees collected  
375 by the contractors are used. Scope rules, in the case of surface irrigation, determine  
376 that surface water can only be used for irrigating crops. Therefore, we mainly focus  
377 on the position, boundary, choice and payoff rules in the surface irrigation.

378 Positions rules define the possible positions for actors (Ostrom 2005). In surface  
379 irrigation, water users are the members of a surface irrigation system, while  
380 contractors are managers and guards. The village committee, however, is either the  
381 co-manager or the supervisor, that is, a third party of the irrigation system. Actors'  
382 different positions define their corresponding authorized actions in terms of rights and  
383 duties. Taking surface irrigation in Village SG for instance, the village committee is  
384 primarily responsible for organizing a bid for the selection contractors, while  
385 contractors are managing the water delivery in the field, in return for charging water  
386 fees. Water users pay water fees to contractors for using surface water. In Village S,  
387 the village committee serves as a co-manager by managing the water delivery for  
388 profits, while contractors work as water guards on behalf of the village committee.

389 Water users in both villages share a common position as the general members of the  
 390 systems (Table 8).

391 Table 8: Positions of actors in surface irrigation systems

| Actors             | Positions in Village SG    | Positions in Village S |
|--------------------|----------------------------|------------------------|
| Contractors        | Irrigation managers        | Water guards           |
| Village committees | Supervisors of contractors | Co-managers            |
| Water users        | General members            | General members        |

392 The boundary rule defines who is eligible to enter a position (Ostrom 2005). Due to  
 393 the common property of irrigation water in villages and the affiliation of water rights  
 394 with land tenure, all the famers in the villages are automatically members of the  
 395 irrigation system. Regarding the position of contractors as managers, this is  
 396 determined either indirectly or is directly appointed by the village committee. The  
 397 process of selecting contractors varies among villages.

398 In order to determine the water price of surface irrigation in Village SG for example,  
 399 the village committee sets up a basic water price and then invites bids to issue a  
 400 contract for management of the irrigation. The candidate who places the lowest bid is  
 401 rewarded with the contract to manage surface irrigation for the next year, because the  
 402 village committee wants the water price to be kept low to reduce water users'  
 403 agricultural production costs. The bidding process enables members to be transformed  
 404 to the position of manager.

405 In Village S however, contractors are directly appointed by the village committee.  
406 They function much more like water guards, because the village committee is a  
407 co-manager of the surface irrigation which sets the water price.

408 Choice rules define the action options of actors in a certain position (Ostrom 2005). In  
409 the case of surface irrigation management, it defines how to collect water fees and  
410 allocate surface water (Table 6). The village committee of Village SG has decided  
411 that water fees are to be charged according to irrigated area, while the committee of  
412 Village S charges water fees based on irrigation time. In terms of the rule of water  
413 allocation, the village committee in both villages allows contractors to choose the  
414 method of water allocation. This theoretically could be sequential allocation, random  
415 allocation, or lottery allocation; however, in practice, the sequential allocation rule is  
416 adopted to deliver surface water to farmers according to the order of plots along a  
417 channel.

418 Payoff rules assign external rewards or sanctions to particular actions that have or  
419 haven't taken place. In Village SG the water price is determined through the bidding  
420 process by the contractors, while the water price in Village S is decided directly by  
421 the village committee (Table 9). In Village SG, the water price for winter irrigation is  
422 79.20 US dollars/ha, while for summer irrigation it is 97.83 US dollars/ha. In contrast,  
423 the water price for both winter and summer irrigation in Village S is 0.04 US  
424 dollars/min. In a surface irrigation system, there is rarely a sanction for violation of  
425 rules; formal sanction mechanisms are largely missing. Nevertheless, the threat of



426 exclusion, or the embarrassment of the water users refusing to pay, serves as social  
 427 sanctioning measures.

428 Table 9: Rules-in-use of surface irrigation

|                              | Choice of rules             |                              | Decision makers                |                   | Payoff             |              |
|------------------------------|-----------------------------|------------------------------|--------------------------------|-------------------|--------------------|--------------|
|                              | Village SG                  | Village S                    | Village SG                     | Village S         | Village SG         | Village S    |
| The rule of water fees       | According to irrigated area | According to irrigation time | Contractors, Village committee | Village committee | 79.20~97.83 USD/ha | 0.04 USD/min |
| The rule of water allocation | Sequential order            | Sequential order             | Contractors                    | Contractors       | N/A                | N/A          |

429 (Note: N/A indicates non-applicable.)

430 Rules of groundwater irrigation are slightly different from those of surface irrigation.  
 431 Water users' rights to the use of water, as a boundary rule of groundwater irrigation,  
 432 define each water user's accessibility to the groundwater. By interviewing officials  
 433 from the prefectural water resource bureau (WRB) and the county WRB, it is found  
 434 that water users' rights are fully recognized by multiple levels of water agencies.  
 435 Without significant intervention by the village committee, as in surface irrigation  
 436 systems, water users are not only general members of a bottom-up initiative, but also  
 437 the decision makers who create the rules of water fees and water allocation.. Water  
 438 fees are 0.11 US dollars/min, equivalent to the electricity and maintenance costs of a  
 439 pump well and there are no extra fees for using the groundwater. The water is  
 440 allocated by sequential order as in surface irrigation, however in contrast to the

441 monitoring mechanism in the surface irrigation, peer pressure among water users of  
442 the bottom-up initiatives serves as a monitoring and enforcement mechanisms of the  
443 rules.

## 444 **5 Discussion**

445 In this section, we will argue that the physical attributes of water, channels and  
446 cultivated land, as well as characteristics of actors, governance structure and  
447 rules-in-use, jointly shape the institutional dimension of irrigation management.  
448 Several questions regarding the emergence of irrigation forms and difference of  
449 irrigation rules will be addressed sequentially to display the interaction of diverse  
450 factors and interdependence among all actors which affect the institutional  
451 performance.

### 452 **5.1 Importance of physical and social settings**

453 The emergence of the contractual mechanism in surface irrigation in the early 2000s  
454 leads us to examine the causes of the shift of governance structure from a state run  
455 hierarchy to the incorporation of market and hybrid solutions. We ask: *why surface*  
456 *irrigation is organized with the contractual form?* The following analysis shows that  
457 attributes of physical entities and actors in the communities influence the transaction  
458 costs of irrigation management, resulting in the change of governance structure.

459 Water delivery through channels for irrigation is affected by the properties of water,  
460 channels and cultivated land. Therefore, the attributes of these physical entities exert

461 effects directly onto the irrigation management in terms of enforcement and  
462 monitoring costs. Basic attributes of water, such as mobility and storage, impose high  
463 monitoring and enforcement costs relating to the exclusion of other water users. The  
464 mobility problem in groundwater irrigation could be effectively overcome by the ease  
465 of storage of groundwater. This allows sanctions to be imposed on users refusing to  
466 pay the irrigation fee, whilst for surface irrigation there is no credible sanction  
467 equivalent to turning off the groundwater pump. Once surface water is delivered into  
468 tributary channels in villages, water flows through the head of the channel to the end,  
469 due to the lack of water storage methods in the village. Water users can still withdraw  
470 water in the next round of irrigation regardless of whether their water fee has been  
471 paid. The difficulty of storing surface water requires additional monitoring and  
472 enforcement to prevent water users from cheating and over-withdrawing water, which  
473 makes it costlier to manage.

474 The high water flow rate associated with surface irrigation also requires extra  
475 monitoring, since the width of the channels in the village is not standardized. The  
476 water flow rate is often around 1440 m<sup>3</sup>/h, which requires much labor to monitor the  
477 water flow as well as to divert the flow in order to avoid water escape. The escape of  
478 water from the channels leads to increased water delivery costs and might destroy  
479 other crops in water users' plots located nearby. This leads to a higher cost of surface  
480 irrigation water management.

481 In addition to the physical attributes of surface water, the attributes of communities  
482 such as the group size of water users as well as users' belief that water is a public  
483 good, have an effect on management cost and monitoring. The relatively large group  
484 size of users in surface irrigation increases monitoring costs and reduces the effect of  
485 norms and conventions which would otherwise reduce these costs. In both villages,  
486 the group size is correlated with the cultivated land area (p-value: 0.000). The large  
487 service area implies a long channel and many plots requiring extra monitoring cost.  
488 The communication between water users whose plots are far from each other becomes  
489 difficult and the relationships between individual water users are rather anonymous in  
490 surface irrigation management. Communication only takes place between water users  
491 and contractors, and water saved by an upstream water user will not be noticed by  
492 water users in the tail of the channel. The surface irrigation requires more monitoring,  
493 compared with groundwater irrigation involving a relatively small group size. This is  
494 consistent with prediction of collective action theory (Olson 1994; Ostrom 1990;  
495 Ostrom 2010).

496 Norms and conventions directly affect the form of surface irrigation management by  
497 influencing water users' beliefs about irrigation water. Hagedorn *et al.* (2002) and  
498 Otto-Banaszak *et al.* (2011) hold the same opinion that actors' values and beliefs  
499 affect the mechanisms they choose in order to adapt to environmental stressors. It is  
500 commonly considered that norms in common-pool resource governance are solely  
501 positive; however, in practice it is evident that norms can at times impede irrigation

502 management. Water users' belief that surface water should be free exacerbates the  
503 difficulty of surface irrigation management by the village committee.

504 The village committee fully or partly relinquishes the surface management to the  
505 contractors. This is due to the high costs of monitoring and enforcement caused by the  
506 storage attribute and high flow rate of surface water, inability to store surface water,  
507 relatively large group size of water users, and water users' belief about irrigation  
508 water. Compared to the surface irrigation management, groundwater irrigation can be  
509 organized in bottom-up initiatives. This is due to the ability to store surface water, the  
510 lower water flow, relatively small group size of water users as well as the trust and  
511 reciprocity between water users in a small group.

512 The cases illustrate the necessity of taking the physical attributes of natural related  
513 resource use into consideration and assessing their impacts on a case-by-case basis  
514 when designing the rules of resource use management. Hagedorn (2008) stated that  
515 the physical world (and the related physical properties of a transaction) is as important  
516 for institutional analysis as the social world (and the related physical characteristics of  
517 actors). It is hard to exclude the influence of the physical world during institutional  
518 analysis related to natural resource use. This helps to answer the second question: *why*  
519 *is the irrigation order implemented with sequential allocation?*

520 Attributes of physical entities increase the costs of water delivery. The long channels  
521 and low effective water delivery rate, the diversity of cropping patterns, and the high  
522 degree of fragmentation of cultivated land all contribute to the high cost of delivering

523 water. Low effective water delivery is a typical characteristic of channels in rural  
524 China, leading to high water losses and thus imposing a high cost of water delivery.  
525 Moreover, the high degree of fragmentation of cultivated land associated with diverse  
526 cropping patterns in villages further intensifies irrigation time, which increases water  
527 delivery costs Water users have had the right to determine their own cropping patterns  
528 and cultivation methods since the implementation of the Household Responsibility  
529 System in 1982. This has created diverse cropping patterns of cultivated land in the  
530 research villages. Two pieces of farmland with the same crop are often separated by  
531 one or more plots with other crops requiring irrigation at different times. These  
532 attributes of cultivated land increase the delivery cost of water, especially in the late  
533 spring irrigation which is devoted mostly to fruit trees.

534 Hence, sequential irrigation can reduce the water delivery cost, compared to other  
535 water allocation methods. It is important to note that water fees for delivering water  
536 from the Qiyi main channel to the village are charged according to the duration of  
537 water delivery. Thus, it is reasonable for the contractors to adapt sequential irrigation  
538 to reduce the cost of water delivery. The inequality issue between upstream and  
539 downstream users in an irrigation system, often mentioned in the theoretical literature  
540 (Agrawal and Benson 2011), does not exist in the field. In depth interviews the water  
541 users considered sequential irrigation as fair, which is consistent with the findings of  
542 Tanaka and Sato (2005). This showed that water users accepted some superiority of  
543 upstream water users.

544 **5.2 The capability of locals in self-organizing irrigation systems**

545 Why does the rule of water fees in surface irrigation vary across villages? The  
546 analysis shows that the rule of water fees is connected to the perception of water  
547 scarcity by the locals in the village. Water users in Village S perceive the scarcity  
548 more than their counterparts in Village SG due to the higher proportion of arable land  
549 and reliance on surface irrigation. The village committee has changed the rule from  
550 charging water according to time rather than land area, responding to water users'  
551 perception of water scarcity. The change of this rule shows the ability of locals to  
552 self-organize the natural resource on which their agricultural production is largely  
553 dependent. This is consistent with other observations originated from common-pool  
554 source management in other regions or countries (Agrawal and Gibson 1999; Jones  
555 and Craswell 2004; Tyler 2006). Locals have greater interests in the continued  
556 existence and maintenance of resources because they rely on these resources for their  
557 livelihood and have few substitutes for their benefits (Agrawal and Chhatre 2007).  
558 Moreover, they have settled down in the community for a long time through which  
559 they have obtained unique time- and place-specific information and knowledge for  
560 dealing with complex resource use problems with better-adapted rules for governance  
561 (Agrawal and Chhatre 2007; Andersson and Ostrom 2008; Ostrom 1990; Tang 1992).  
562 However, if the locals are capable of organizing themselves to provide irrigation  
563 management: *why do the bottom-up initiatives succeed in Village SG but not in*  
564 *Village S?* As well as affecting the cost of surface water delivery, physical attributes

565 of resources also affect the cost of groundwater delivery. They provide an incentive  
566 for individual water users in Village SG to cooperate with each other to use  
567 groundwater. The irrigation order and water fees collection are well organized by  
568 water users themselves. Trust and reciprocity created by social connection, and peer  
569 pressure help reduce monitoring and enforcement costs for the bottom-up initiatives  
570 for groundwater irrigation. The role of mutual trust and reciprocity among resource  
571 users cannot be simply replaced by authorized sanctions. Such cooperation also  
572 guarantees lower transaction costs due to limited overheads and operating costs  
573 compared to those incurred by central decision making processes. Local residents  
574 sharing a collective interest in sustainable use of water are expected to solve internal  
575 free-riding problems amongst themselves (Ostrom1990). Bottom-up initiatives of  
576 groundwater irrigation, however, do not exist in Village S. The main cause is the  
577 violation of water users' rights to the use of groundwater. Water users' rights are  
578 associated with formally defined land tenure and although these are implicitly  
579 recognized by different administrative levels of water agencies, they are not always  
580 protected by the village committee in the field, being the authority in the village. A  
581 change of village committee could affect, or even impede, water users' property rights.  
582 In this example, the corrupted preceding village committee rented all the pump wells  
583 to a farmer for 20 years "for free", which excluded other water users from the access  
584 to ground water. The recognition and protection of property rights by authority  
585 systems is important for the sustainability of irrigation management (Vermillion  
586 2001).



587 It is not the incapability of local people in terms of self-organizing resource use  
588 causing the absence of bottom-up initiatives in Village S. Instead, constraints imposed  
589 by wider economic institutions (i.e., property rights), limit their development.  
590 Compared to actions in other sectors, those in natural resource related sectors involve  
591 high interdependence among actors. There is the strong possibility that one actor's  
592 action may impact on the wider context of the physical or natural system and  
593 consequently affect other actors (Hagedorn 2008). It is not difficult to understand that  
594 water users' actions will affect others' opportunities to access and benefit from the  
595 irrigation service not only through direct water flow from upstream to downstream but  
596 also water availability. This poses the difficulty of dealing with the social dilemma  
597 but highlights the potential benefits of locals organizing themselves.

## 598 **6 Conclusions**

599 The research analyzes the role of four factors: physical attributes of water use,  
600 characteristics of actors, governance structures, and types of rules, in the irrigation  
601 management based on the cases studies in northern China. The study followed the  
602 Institutions of Sustainability Framework (Hagedorn 2008) that helps to understand  
603 human-nature interactions in institutional arrangements of village-level irrigation  
604 management. The empirical results show that surface irrigation can be managed with  
605 the contractual form, while ground water irrigation can be organized by water users  
606 based on voluntarism and trust, responding to physical attributes of resources and  
607 social attributes of communities. The rule of charging water fees for surface irrigation

608 varies across villages but the method of sequential irrigation is often adopted for water  
609 allocation in channels. The creation of institutional and organizational arrangements  
610 for irrigation water governance are dependent upon the physical attributes of the  
611 natural resources involved in irrigation, water users' characteristics and the  
612 institutional environment. The research proposes that the four factors have jointly  
613 shaped the irrigation management. Thus we suggest that the organization of irrigation  
614 water should fit not only the physical environment but also the institutional context  
615 and there is no one-for-all for governing irrigation in the field. Instead of having a  
616 blue print for irrigation management reforms, there is diverse effective management  
617 in the field.

618 Regarding the performance of the irrigation management, it is noticeable that the  
619 contractual forms ignore the transparency of management. Hence, introducing  
620 measures to improve the management transparency is urged in future irrigation  
621 management reform. The research also indicates the capability of locals to organize  
622 themselves for better use of the natural resource on which their livelihoods are highly  
623 dependent. The water scarcity in the village could encourage institutional innovation,  
624 such as, for example, in the rule of charging irrigation fees. However, the detrimental  
625 influence of inappropriate economic institutions will undermine the potential of local  
626 innovation and participation. Thus we suggest the government should guarantee the  
627 water property rights and further devolve irrigation water management to water users  
628 so that they can craft suitable forms and rules to match the physical situation as well

629 as hold the management accountable for most water users' benefits. In addition we  
630 suggest an integrated agricultural production plan, including all households in the  
631 village through participatory rural planning, to modify the current situation of  
632 scattering diverse crops into a whole system in order to use the water more efficiently.  
633 This would decrease the water waste due to land fragmentation.

634

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642

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